New York City

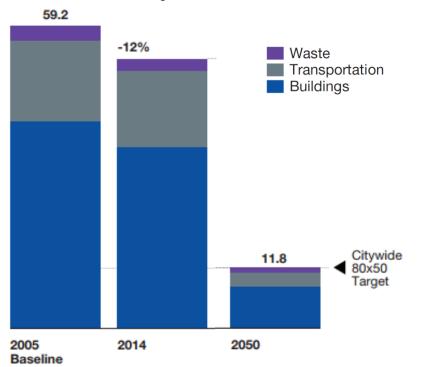


New York City | Context, Goals, and Targets

70%	Of citywide emissions come from the energy used in buildings
40%	Of citywide emissions come from on-site fossil fuel combustion in buildings
80x50	Reduce citywide greenhouse gas (GHG) emissions by 80% from 2005 levels by 2050
40x30	Reduce GHG emissions by 40% from 2005 levels by 2030
100%	Of buildings will need to complete a deep energy retrofit
50-60%	Of buildings must convert to high efficiency electric heat pumps
90%+	Of buildings must electrify hot water systems

City context | Actions and progress to date

New York City's Commitment to 80x50



- » As of 2016, 18% reduction in emissions from buildings
- » Most actions to date have focused on large buildings
- » 800,000 1-4 family buildings account for ~20% of GHG emissions

For 1-4 family buildings, by 2050...

- Estimated 500,000 must install ASHPs
- Up to 750,000 must install HPWHs

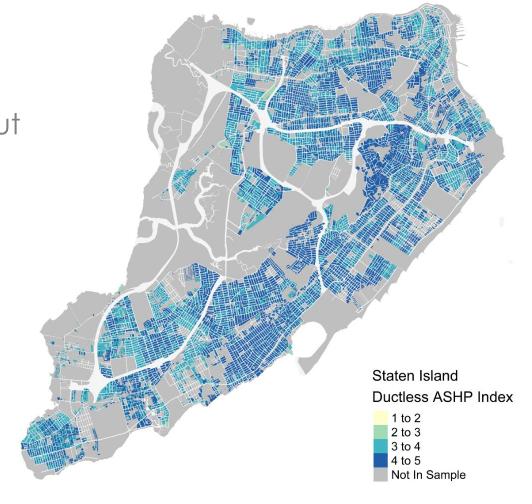
Key market opportunities

176,000 1-4 family buildings citywide identified as good candidates for ASHPs

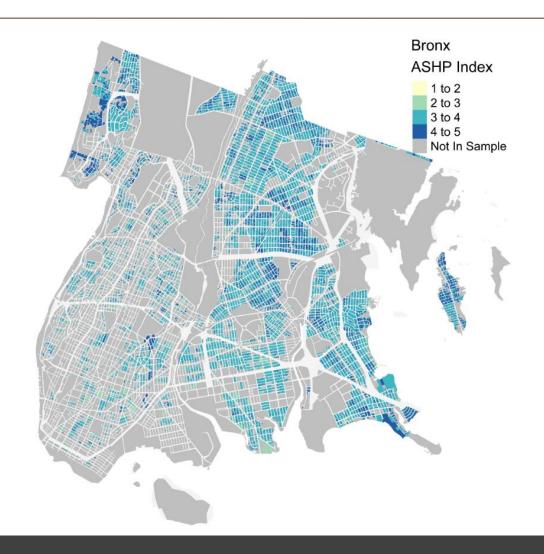
» Most homes are heated by natural gas, but lack central air conditioning

Staten Island: 70,742 high potential homes for ASHPs

- » 71% single family homes
- » 86% owner-occupied
- » Nearly 100% gas heated



Key market opportunities



Bronx: 19,240 high potential homes for ASHPs

- » 33% single family homes
- » 52% owner-occupied
- » 34% use heating oil

Local Supply Chain – Large and Fragmented

Local Cold Climate ASHP Supply Chain

NYC and Surrounding Counties (~25 mile radius)



- > 17 NEEP-certified manufacturers supply products locally
- At least 67 distributors with over
 200 locations in operation
- » The top 8 distributors account for roughly half of locations
- » Nearly 14,500 local HVAC contractors
- » Over 90% of firms employ 10 or fewer employees

Local Barriers and Opportunities

Opportunities

- Growing demand/need for central cooling (with low central AC penetration), "smart buildings," solar PV
- Proposed performance-based Energy Code & energy performance mandate for existing buildings
- Development of a "utility transformation study" with local utilities
- NYSERDA and Con Ed pilot projects and programs

Barriers

- Over 1 million buildings in NYC
- Large and fragmented local supply chain and contractor network
- Current electric grid capacity and concerns over technical feasibility and potential future impacts
 of strategic electrification

Next steps

- » Phase 2 Goals (1-2 years):
 - Determine the factors that drive demand among both 1-4 family homeowners and large building owners in NYC
 - › Identify key opportunities and begin growing the local contractor network and supply chain
 - > Develop technical solutions to overcome issues with ASHP and HPWH installations where needed
 - > Determine potential impacts of electrification to the grid in partnership with utilities
 - > Begin working on a coordinated approach with observer cities

Next steps

- » Phase 3 Goals (3-5 years):
 - Scale up demand for ASHPs and HPWHs across thousands of 1-4 family homes and large buildings in NYC
 - > Develop a robust local supply chain that can accelerate high quality installations for significantly lower cost
 - Develop and implement the long-term strategy to phase in installations that puts NYC on track to its 2050 electrification targets
 - > Implement the national/international effort to transform the ASHP and HPWH market across North America